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# Washington Department of Revenue Property Tax Division

# 2017 Review of Property Tax Administration in Chelan County



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# **Overview**

### Introduction

This report contains the results of the Department of Revenue's (Department) review of property tax administration processes in Chelan County (County).

### **Purpose**

The primary purpose of this review by the Department is to assist the Chelan County Assessor (Assessor) in successfully performing the duties associated with administration of the various property tax programs.

An effective review of the methods employed by the County in administering property tax will promote fair, timely, and uniform property tax assessments.

## **Scope of Review**

The review is limited in scope. We reviewed the Assessor's role in property tax program administration. We did not review the internal fiscal controls, or the internal management of the Assessor's office.

We reviewed selected administrative procedures for compliance with state statutes and regulations. We did not examine all parcels, accounts enrolled in the various programs, or the assessed values of these accounts. The processes used to determine value are within the scope of this review and may be addressed in this report.

## **Background**

### **Duties of the Assessor**

The Assessor is responsible for listing and valuing all real and personal property in the county. In addition to valuing property, the Assessor's office is responsible for a number of complementary functions, which include:

- Maintaining record of ownership and legal description for each parcel of property.
- Maintaining maps of all parcels and taxing districts.
- Calculation of levy rates for the various taxing districts.
- Administration of state-legislated tax exemption and deferral programs.
- Providing property tax related information to the public and other governmental agencies.

# Overview; continued

#### **Duties of the Department**

The Department has the responsibility of general supervision and control over the administration of the assessment of property, and the property tax laws of the state. The Department is authorized to direct and advise assessors, boards of equalization, county boards of commissioners, county treasurers, and county auditors as to their duties under the laws of the state relating to property taxation.

The Department has the authority to examine and test the work of county assessors at any time. The County Review Program is one of the Department's principal efforts to address these interests and promote fair, timely, and uniform property tax assessments.

As part of the Department's commitment to assisting the Assessor, this review is conducted with the following general goals in mind:

- To ensure that assessment administration is in compliance with state statutes and regulations.
- To provide recommendations to improve assessment operations.
- To identify efficiencies and cost-effective operational improvements.
- To identify immediate and long-term resource needs in the Assessor's office.

### Information Reviewed

To complete our review, we gathered information about property tax program administration via interviews, documents provided by the county, and through independent verification. The areas we reviewed included (but were not limited to):

- Reporting to officials
- Revaluation

We gathered information through staff interviews, documents provided by the Assessor's staff, and through independent verification. To complete our review, we interviewed:

- The Assessor
- The Deputy Assessor

## **Acknowledgment**

We thank the Assessor and staff for their cooperation throughout our review. We commend the Assessor and her staff for their willingness to look at opportunities to improve the uniformity and administration of property tax.

# **Executive Summary**

### **About this Review**

The Department conducted an on-site visit to the Assessor's office. We interviewed the Assessor's staff about the processes and procedures used in administering the County's various property tax programs.

An administrative review of this type is prone to underscore problem areas, even in a county that is doing well. Though we may have observed processes or procedures where the County is doing well, those items may not be reflected in this report.

## **Categories of Results**

The Department has completed its review and grouped the results into two categories:

- The first category, *Requirements*, is of the greatest urgency for effective administration by the Assessor. A change is required to adhere to the law.
- The second category, *Recommendations*, requires the attention of the Assessor. We believe improvements in these areas can improve service to the public.

The Department based the requirements and recommendations contained in this report on our analysis of the administrative procedures employed, existing state statutes and regulations, and areas we saw opportunities to improve processes, procedures, and communication.

#### Results

The Department identified one requirement and one recommendation directed toward improving property tax administration in the County. A summary of these items follows.

# **Executive Summary;** continued

# Requirements

1. The Assessor must assess new construction at its true and fair value, as of July 31 each year, regardless of its percentage completion. (RCW 36.21.070)

# **Recommendations**

1. The Department recommends the Assessor develop a comprehensive appraisal procedure manual that contains information useful to appraisers in performing their duties. The manual should contain written guidelines for office procedures and step-by-step instructions for data entry into the True Automation system.

# Requirements

For the items listed as *Requirements*, the Assessor must make changes in procedure to comply with law.

This section contains the items we identified following our interview.

# Procedure for Adding New Construction at Percent Complete to the Assessment Roll

## Requirement

The Assessor must assess new construction at its true and fair value, as of July 31 each year, regardless of its percentage completion. (RCW 36.21.070)

## What the law says

New construction must be assessed at its true and fair value, as of July 31 each year, regardless of its percentage of completion. The Assessor is authorized to place new construction on the assessment rolls up to August 31 each year. If new construction continues after July 31 of any year, the increase in value of the property due to the new construction that occurs between August 1 of that year through July 31 of the following year is added to the assessment roll as "new construction" in the following year. (RCW 36.21.070, RCW 36.21.080, WAC 458-19-005(2)(p))

New construction refers only to real property and improvements located on leased public land, for which a building permit was or should have been issued. The Assessor must notify the owner, or person responsible for payment of taxes, of the value of any new construction that has been assessed.

(RCW 84.04.090, RCW 36.21.070, RCW 36.21.080, WAC 458-19-005(2)(p), WAC 458-12-342, WAC 458-12-010)

### What we found

The Assessor stated that they do not determine the value of new construction until the improvement is at least 50 percent complete, as they do not have any way of measuring the property and/or knowing how many fixtures it will have.

## Action needed to meet requirement

The Assessor must determine the assessed value of new construction based on the true and fair market value, as of July 31. When the construction is incomplete, the value should reflect the market value for that level of completed construction, as of July 31. Appraisers should be provided with written guidelines to help ensure consistency in estimating the value of incomplete construction.

### Methods for determining percent complete and value of incomplete construction:

Percentage of completion can be estimated based on the contribution of each component of
construction, as compared to the completed project. For example, a home with only the site work and
foundation completed, as of July 31, would be considered 14 percent complete using the Percent
Completion Guide in Marshall and Swift appraisal cost manuals. There are forms available from the
Department that help to calculate a percent complete for new construction.

- For parcels in the very early stages of construction, after inspection, the appraiser might apply a
  percentage of the permit value to the parcel, until such a time that the new improvement can be
  measured more accurately.
- Another option would be to attach a flat value to a parcel in the early stages (i.e. foundation), which would be a fair cost estimate for groundwork, utility installation, and foundation work.
- Photos would provide excellent visual evidence of what was found at the time of the inspection.

## Why it's important

One of the major functions of the Assessor's office is placing new construction on the assessment roll. It is important to capture the new construction value each year, regardless of the percentage of completion. The added value is part of the assessment roll calculation for the current year. The assessment of new construction provides an important source of funding for the county and local taxing districts, and ensures equity in taxation between property owners.

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# **Recommendations**

For the items listed as *Recommendations*, the Department believes the Assessor could improve program compliance and service to the public by making voluntary changes in procedure.

This section contains the items we identified following our interview.

# **Appraiser Procedures Manual**

### Recommendation

The Department recommends the Assessor develop a comprehensive appraisal procedure manual that contains information useful to appraisers in performing their duties. The manual should contain written guidelines for office procedures and step-by-step instructions for data entry into the True Automation system.

### What we found

The Assessor has procedural documents relating to individual subjects, such as new construction and quality grading; however, this documentation has not been compiled into one comprehensive document that can be used as a written guideline for staff.

### **Action recommended**

We recommend that the Assessor begin the appraisal procedures manual by compiling existing written procedures. As time permits, add procedures and guidelines that might include:

- Assessment data definitions, including photographic examples from Chelan County, standard guidelines
  related to building quality, condition, detached structures, attached structures, land characteristics, etc.
  Examples are available from the Department.
- Instructions for data entry.
- Required forms to be used for such things as; new construction, additions to improvements, destroyed property, sales verification, etc.
- Helpful information or links to available information on the Department's websites, which may be helpful to both staff and taxpayers.
- Appeal procedures.
- Current Use inspection guidelines.
- Exemption and deferral inspection guidelines.
- Property Tax Calendar.

## Why it is important

Having a written appraisal procedure manual for the Assessor's office helps achieve consistency and uniformity among staff members by providing the following benefits:

- 1. Information is in writing, which provides an excellent training tool for new appraisers or those transitioning to utilization of mass appraisal techniques.
- 2. The manual can be readily used in the field as a reference tool.
- 3. Information can be easily updated or amended as necessary.

# **Next Steps**

## **Prioritizing Requirements and Recommendations**

The Department is committed to assisting the County in the implementation of the recommendations contained in this report. Once the Assessor receives a final copy of this review, the Department will (if requested) consult with the Assessor to help prioritize the work that must be completed.

## Follow-up

The Department is committed to the success of the Assessor by ensuring they comply with state statutes and regulations.

The Department will follow up in nine months to review the changes implemented. This will give the Assessor an opportunity to provide information to the Department about any issues they encountered during the implementation process.

## Questions

For questions about specific requirements or recommendations in our report, please contact the Property Tax Division at (360) 534-1400.

### For additional information contact:

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