

**Table 8**  
**DEPARTMENT OF REVENUE EXPENSES AND COLLECTIONS:**  
**AVERAGE COST OF COLLECTION SINCE 1980**  
**Fiscal Years 1981-2011**

Fiscal Year	Expenditures <sup>1</sup> (\$000)		Collections (\$000,000)		Cost Per \$100 Collections
	Salaries <sup>2</sup>	Operations <sup>3</sup>	State <sup>4</sup>	Local	
2011	85,196	22,301	12,120.7	2,929.8	0.714
2010	83,602	27,093	11,256.7	2,763.9	0.790
2009	78,298	23,688	11,797.0	2,688.8	0.704
2008	76,305	27,388	12,862.0	2,882.0	0.659
2007	67,740	27,217	12,438.9	2,707.9	0.627
2006	66,020	27,661	11,403.1	2,486.8	0.674
2005	61,149	27,938	10,159.9	2,279.5	0.716
2004	59,663	26,737	9,642.0	2,118.8	0.735
2003	57,110	25,082	9,092.4	1,999.9	0.741
2002	53,170	24,013	8,955.1	1,898.0	0.711
2001	53,351	21,900	9,066.4	1,864.0	0.688
2000	51,786	22,283	8,686.9	1,754.2	0.709
1999	49,804	20,007	8,070.2	1,609.8	0.721
1998	49,605	19,464	7,782.2	1,458.4	0.747
1997	48,154	19,136	7,378.8	1,277.5	0.777
1996	47,305	18,547	7,004.6	1,116.0	0.777
1995	45,574	19,708	6,820.2	1,109.4	0.823
1994	43,733	18,965	6,414.1	1,047.3	0.840
1993	39,534	15,713	5,972.3	953.2	0.798
1992	35,145	14,148	5,609.1	904.9	0.757
1991	31,339	12,096	5,313.9	867.0	0.703
1990	29,194	9,564	5,014.3	776.0	0.669
1989	26,514	9,091	4,382.5	611.9	0.713
1988	23,838	8,761	4,021.2	557.3	0.712
1987	23,273	7,564	3,751.5	500.8	0.725
1986	21,469	7,361	3,544.8	455.4	0.721
1985	19,083	6,222	3,068.6	420.4	0.725
1984	17,177	5,098	3,139.0	378.8	0.633
1983	14,996	4,846	2,901.9	306.9	0.618
1982	15,082	3,975	2,334.3	222.4	0.745
1981	14,705	3,816	2,114.0	195.4	0.802

1. Total agency expenditures including "non-revenue collecting" activities.
2. Includes employee benefits.
3. Excludes grants and subsidies which are generally pass-through funds.
4. State taxes and admin. receipts, excluding state property tax and real estate excise tax which are actually collected by the counties.